

TOKOROA

our CULTURE



The South Waikato connection

CONCEPT PLAN



Message from the Mayor

Council is pleased to present the Tokoroa community with a *draft* Tokoroa Concept Plan for further feedback. This Plan - the vision, direction and actions - has been developed in collaboration with the Tokoroa community through a series of meetings and workshops over the past months.

Council would like to acknowledge everyone who has provided ideas and feedback.

The Tokoroa Concept Plan, once finalised through this second feedback process, will feed into the Long-Term Plan 2021-31 (LTP) which Council is also currently working on.

Concept Plans capture the shared vision of local communities to enable integrated planning for the district as a whole. Local planning ensures that local communities are heard and their aspirations for their towns and wards realised through the LTP process which is where the all-important funding is allocated.

The draft actions in this plan are a collaboration between Council and the community, with some activities proposed to be Council led and funded and others led by the community and funded by grants or other sources of income.

Tokoroa is centrally located, well connected by road and rail, historically and culturally rich with significant growth potential. It is home to an ever-growing community from countries around the world. Our culturally diverse close-knit community celebrates its own special identity each year through festivals and events that bring the community together as one. Our strong engineering, forestry, growing educational sector, transport and distribution opportunities provides for a myriad of growth opportunities.

What is concept planning | He aha tenei mea te mahere aria

Concept planning is about local people working together with public, private and voluntary organisations to plan and deliver better services that make a real difference to their lives. It is a process that focuses on developing and achieving long term objectives for improving the social, economic, environmental and cultural wellbeing of a community.



How is concept planning used | Kei hea te mahere aria e noho ana

- Helps a community to signal to regional and national bodies what is important to the local people so that these aspirations and actions can be integrated into their respective planning
- Helps inform and guide priority projects that the community want to lead and progress
- Signals opportunities for collaboration and partnerships between Iwi, community organisations and businesses
- Can be used to inform Annual Plans, Long Term Plans, District Plans and other Council Plans and Bylaws
- Helps inform new residents of the key projects the community is working on
- Helps give guidance and clarity to funding and grant applications.

Our Principles | Nga Matapono

We have identified four principles for our community to focus attention on:

1. Economic Wellbeing
2. Environmental Wellbeing
3. Social Wellbeing
4. Cultural Wellbeing

1. Economic Wellbeing

Residents in Tokoroa believe that there is a continual need to support our existing businesses by 'shopping local' whilst encouraging new businesses to set up in Tokoroa. This will generate further jobs which in turn increases employment rates and leads to an increase in the standard of living.

There is also a desire to create local business forums that not only strengthen our economic resilience as a town but also establishes a strong working ethos for current and future generations. It has been identified that Tokoroa has long sustained businesspeople that can offer and contribute their time to supporting the business landscape of Tokoroa.

The outcomes we are seeking:

- Create and build on the strong ethos of current businesses to support new start-up businesses, mentoring of youth into employment and collaborating within sectors.
- Existing businesses and industries are sustained and supported, and new business start-ups are encouraged especially with young entrepreneurs and Māori and Pasifika.
- There is a wide variety of commercial businesses as well as businesses within the CBD that offer job opportunities for local people.
- In conjunction with the community, a plan for the development of the Tokoroa CBD will be developed.
- Youth are identified as the future of our town's workforce and are supported mentored and encouraged to take on opportunities within Tokoroa.
- Facilities and events attract visitors and encourage local spending and investment into Tokoroa.
- The economic potential of all cultural groupings in Tokoroa is fulfilled.
- There is a continued focus on employment and business opportunities, particularly aiming to increase the number of skilled jobs and to train local people to fill these jobs.

2. Environmental Wellbeing

Tokoroa presents a natural environment which is appreciated by residents and visitors. There is an intent to preserve what is in their backyards. However, with limited knowledge on how to be resourceful and understanding the impacts on the environment, there are requests for educational programmes integrated into their everyday life as well as into children across the schools. Their intent is *we are building for a sustainable environmental future for our children*.

It is well known that Tokoroa provides easy access to bush walks, scenic reserves, lakes and rivers, including Waikato River with trout fishing, boating, water skiing, walkers and mountain bikers can enjoy the Waikato River Trails and Cougar Park. There is also opportunity for hunters to enjoy their hobbies as well as the use of off-road forest tracks for our motor rally and mountain biking events.

The outcomes we are seeking:

- A framework to support the various community members to be part of the decision making regarding environmental impacts.
- Māori stewardship of the environment is acknowledged, and Māori are actively involved in planning and managing natural resources.
- Our parks, reserves and surrounding rural areas are monitored, protected and maintained, and people are encouraged to respect and understand their environment.
- The impact of Council's activities on the environment are considered – particularly in wastewater, water, stormwater and solid waste management.
- Children and young people are actively involved in caring for the environment.
- Economic growth is in keeping with the special character and environment of the town and surrounding areas.
- Energy conservation and energy efficiency are promoted and part of how we all live.
- Consistent level of service maintained for the upkeep of our recreational spaces.
- Ensuring that all recreational spaces represent various groupings within our communities i.e., mobility, disability spaces and intergenerational playgrounds.

3. Social Wellbeing

What makes Tokoroa such a great place to live? We often think of physical features such as its superb natural setting, fantastic parks and reserves and the relative ease of getting to major centres outside of Tokoroa. As much as any physical assets, it is the people that make Tokoroa a great place to be. There are many positive social and community attributes that contribute just as much to the quality of life in our town. These include things such as:

- the community-minded spirit of its residents
- the way people look after each other – manaakitanga
- the unpaid contribution many residents make to a variety of causes
- the huge range of community groups and organisations that make up the town's social fabric
- the opportunity to get involved in a wide spectrum of social and cultural activities
- the way we come together to solve a problem, celebrate and participate as a community

- Our varied community led social and health services, educational provision Early Childhood centres, Kohanga reo, Primary, Full Primary, Middle School, Intermediate, Kura Kaupapa and High School.

These are the examples of social assets, which make an important contribution to the wellbeing of Tokoroa people. Like any asset, they are at risk of becoming depleted or degraded if ignored or not managed properly.

The outcomes we are seeking:

- We are safe in our own homes and in the community and we support each other
- Community events are supported by everyone involved
- Health care and education are well resourced and accessible for people
- Facilities, services and community events are affordable and accessible
- There are community spaces for families to connect and stay connected
- We know how to access social and health services in a timely manner
- We are involved in the decision-making of projects and plans that Council is developing.

4. Cultural Wellbeing

Residents have indicated that cultural well-being is the uniqueness of Tokoroa. The enjoyment through participation in recreation, creative and cultural activities and the freedom to retain, interpret and express their arts, history, heritage and traditions is what makes Tokoroa unique.

At the Festival of Cultures, a community-led event supported by Council, surveys were handed out to attendees to ask – what do you think about Tokoroa and what best describes Tokoroa. Out of the 800 in attendance 154 participants were randomly asked to complete the surveys and asked to comment on the following question: *List three words that best describe what you like about Tokoroa.*

The response was overwhelming with the main features of cultural diversity, multi-cultural and friendly people.

Residents have identified the role Māori play as guardians of historical sites and anything to do with development of land. The observation is the importance placed on Council to continue to maintain strong working relationship with mana whenua.

The outcomes we are seeking:

- Continued and authentic partnership with Iwi
- Engagement with Māori is appropriate and culturally responsive to the needs, historical buildings and places (including sites of cultural significance) and Māori heritage (including tikanga, mauri and rangatiratanga).
- Celebration of diversity - about understanding each other and moving to embracing and celebrating the rich dimensions of diversity contained within each individual.
- Cultural participation – being able to attend cultural and art events as well as visiting historical sites which allow individuals and families to play a part in.

- Regional identity and pride – showcasing our own culture and arts where we have other ethnic groupings Pasifika, Asian involved to deliver cultural shows.

5. BEING RELEVANT IN REGIONAL ECONOMIC DEVELOPMENT PLANS AND INITIATIVES

Formally established 6 July 2018, Te Waka is a business-led and governed organisation established to drive economic growth in the Waikato.

Te Waka is an economic development agency that is working to deliver on some high-level objectives for our region:

- Lift economic performance across the Waikato region
- Attract, retain and grow investment, talent and business across the region
- Champion and provide one voice for economic and business needs and opportunities across the region

They work in partnership with existing economic development, iwi, business, and government and community organisations to get things done and to create opportunities that will lead to jobs, prosperity and sustainable economic growth for everybody, thereby improving well-being for all communities.

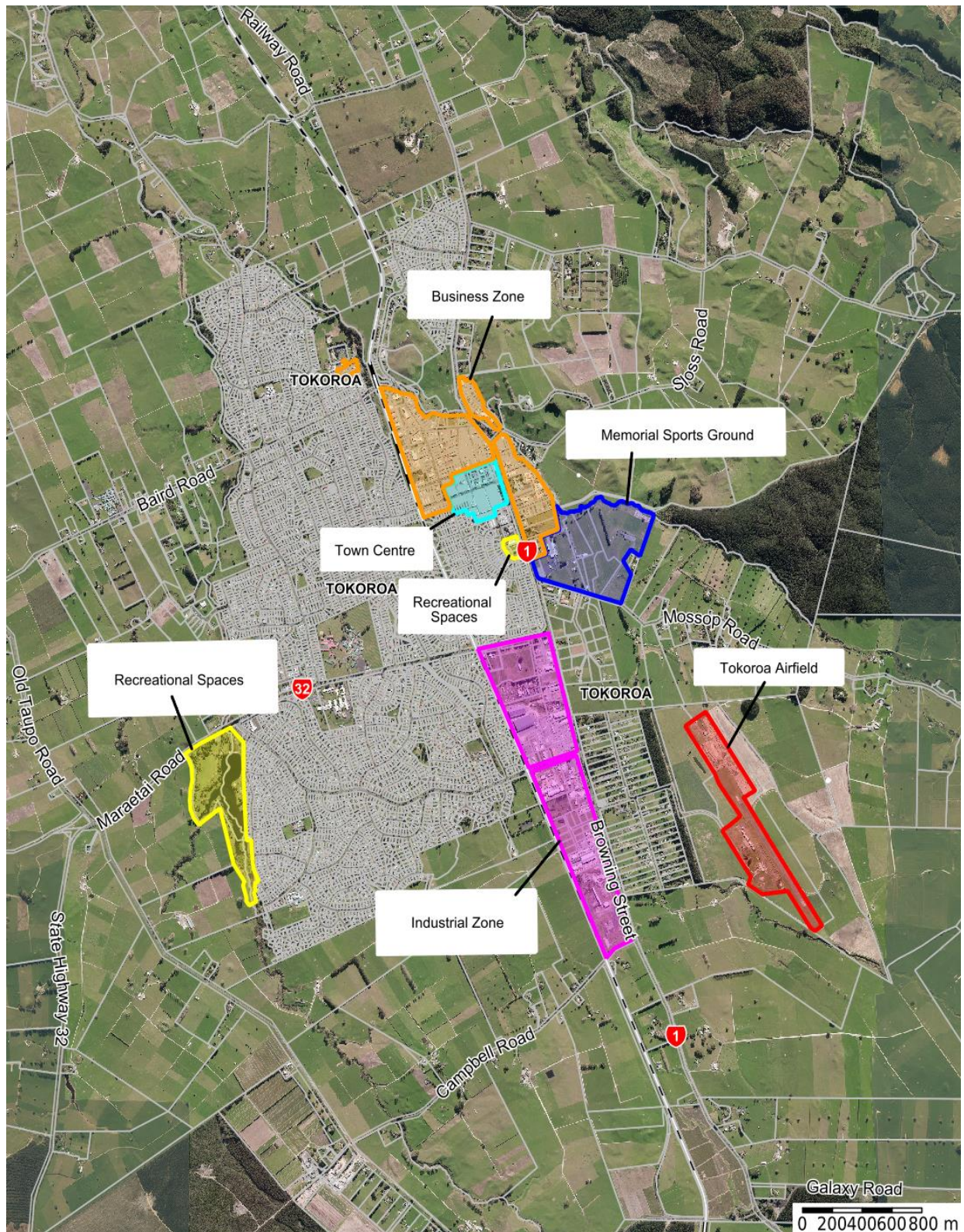
The Council funds and works with Te Waka with the view to achieving regional equity and tangible investments within the South Waikato District.

Advocating and articulating the competitive advantage of Tokoroa, identifying how Tokoroa can leverage this collaborative initiative and proactively seize opportunities that arise should be a focus.

The outcomes we're seeking:

- The assets and interests of Tokoroa are well represented in sub regional and regional economic development plans and strategies.
- That Tokoroa and the South Waikato has a voice as a district at the regional table that articulates a clear vision for the development of Tokoroa.
- Tokoroa is perceived by others as a great place to visit, work and live in.

What area does the plan cover | Te rohe takiwa o Tokoroa



Map identifies current District projects.

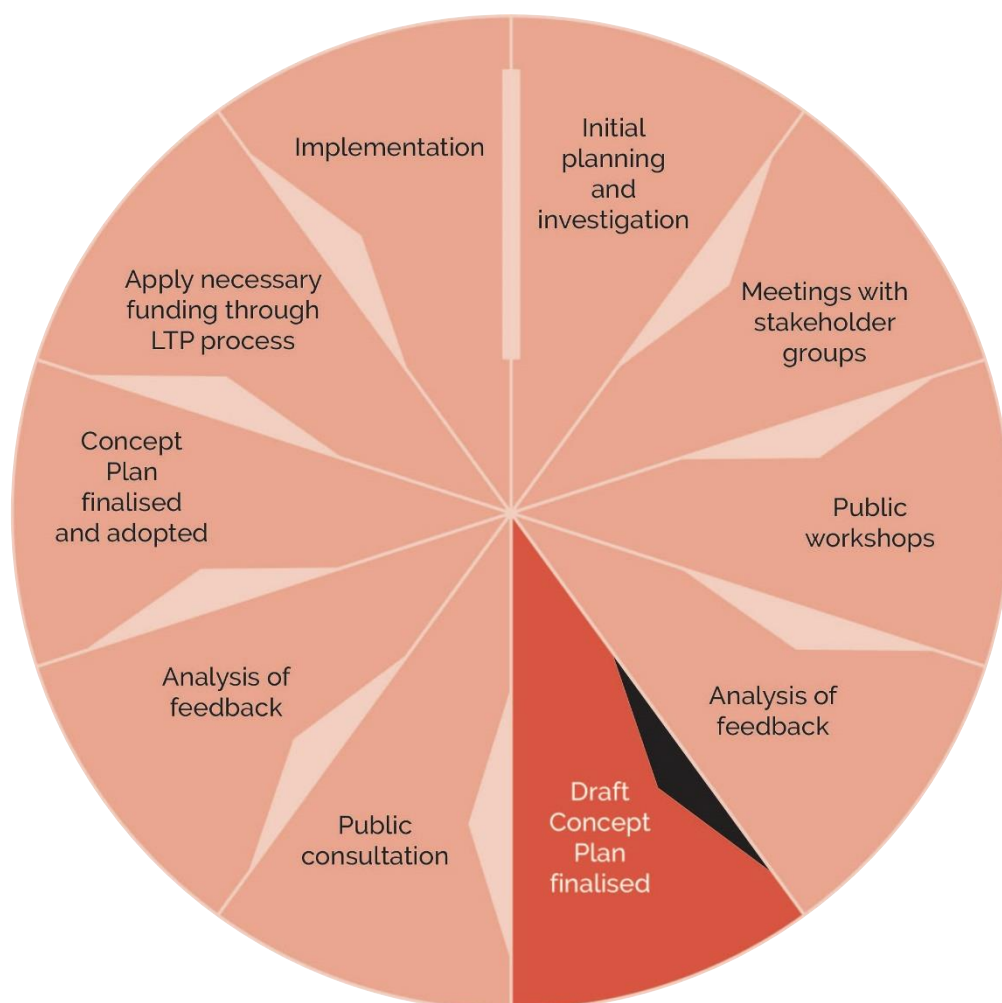
How was the plan developed | I pehea te waihanga o te mahere

In October 2019, Council initiated a process to begin planning towards the Concept Plan for Tokoroa. The first step was to reach out to passionate individuals and community members who represent various sectors within economic, social, environmental and cultural realms.

During the period of October 2019 to February 2020 through a series of conversations, meetings, attendance at community events, it was identified that the Tokoroa community is spirited, just gets on with the job at hand and continues to celebrate both their diversity and similarities as a shared desire of belonging and pride.

Key points to note:

- The consultation has been a non-technical process so that people felt comfortable to participate and contribute.
- Drafting of this plan has included a review of existing reports and research available.
- The desired outcomes represent a true and authentic community voice.



Tokoroa profile | Te Kotaha Tokoroa

Tokoroa is the hub of New Zealand's massive forestry, timber and pulp and paper industries.

Located mid-way between Taupo and Hamilton on State Highway One, Tokoroa is an ideal place to pause for an hour or two or, even better, for a day or two. The town takes its name after the Māori chief, *Tokoroa*.

Tokoroa lies at the crossroads between the lush dairy farmland of the South Waikato and the vast plantation forests of the central North Island. The town has its own very special character which combines the pioneering spirit of people from over 25 countries into a close-knit community which is bound together in warmth and hospitality.

The development of a Talking Pole Forest and trail throughout the central business district reflects the cultural diversity of the Tokoroa community and offers a leisurely and informative stroll for visitors to the town.

Tokoroa is the gateway to many of the central North Island's tourist attractions. It also abounds with scenic attractions of its own which are off-the-beaten-track. There is easy access to bush walks, scenic reserves, lakes and rivers, all of which are steeped in Maori legend. Visit Pokaiwhenua, and Hatupatu Rock, learn of the stories and legends which make these places sacred.

It is a town within easy reach of some of the most scenic stretches on the mighty Waikato River. The well-stocked lakes and rivers offer excellent trout fishing, boating, water skiing and yachting. Enjoy a walk round Lake Moananui, by Matarawa Stream or enjoy the scenery from the lookout on Colson's Hill.



Our economic profile | Tatou kotaha ohaoha

The largest town within the district is **Tokoroa**, at the 2018 census its population stood at 13,905^[2]. Having nearly reached 20,000 in the mid-1970s there may be some capacity for this growth to continue without the need for significant investments over other than those currently planned. Council are validating the three waters systems capacity to support increases in housing numbers and density, which will be a key element in working with the community on the best solution to manage the additional supply of property required to support this population growth.

The **Tokoroa** CBD has the largest retail and commercial footprint in the district. Council has made a significant investment of \$3.97m to redevelop Leith Place as the main gateway to the Town. Council's long-term aim is to continue to work alongside the current business owners and future business owners to develop and implement the future needs which could include redevelopment of the entire CBD, encompassing zoning, pedestrian and traffic flows and the aesthetic experience for locals and visitors alike.

A significant amount of the housing stock in the district is nearing the end of its useful life, with many small houses on relatively large sections providing the opportunity exists to explore infill redevelopment. This may facilitate the development of new quality residential developments of market housing without requiring an outward expansion of the town boundaries. This will help satisfy increased demand for rental property, but also attractive homes aimed at the families/private/executive segment. This aligns to our strategy of encouraging more people to work and live in the district and thus optimise the fiscal stimulus for the local economy. Alongside this, Council is also working with Government departments to support the development of a wider mix of property, especially in the social and progressive home ownership segments. Council is facilitating and supporting redevelopment of commercial, business and industrial zoned land with **Tokoroa** to deliver increased capacity to attract new enterprises, along with options for existing businesses to grow and expand operations.

Opportunities exist to leverage the proximity of Tokoroa to the Waikato River Trail, Cougar Park and the Skate Park, Event Centre and swimming pools, to encourage through traffic and visitors to stop and experience Tokoroa, helping to change historical misconceptions of the town. These opportunities could have potential benefits for accommodation providers; food and beverage businesses and retailers, both existing and new. Most importantly we can showcase the vibrancy of our district to encourage new residents to settle in the town and new businesses to establish operations.

Working with the local jobseeker market as well as attracting new skilled residents to Tokoroa is a critical element for the district, especially to enable local companies to grow and thrive.

The South Waikato District has experienced strong and sustained economic growth, with GDP growth of 10% from 2015-2019. During the same period employment has increased by 6% and productivity has increased by 4.2%, compared to 3.1% for New Zealand. Unemployment fell by 23% during this period overall, with a 20% reduction in 15-24-year olds who are not in employment, education or training (NEET)^[1]. Population had reached 25,100 across the district by December 2019.

^[1] Infometrics District Profile, December 2019

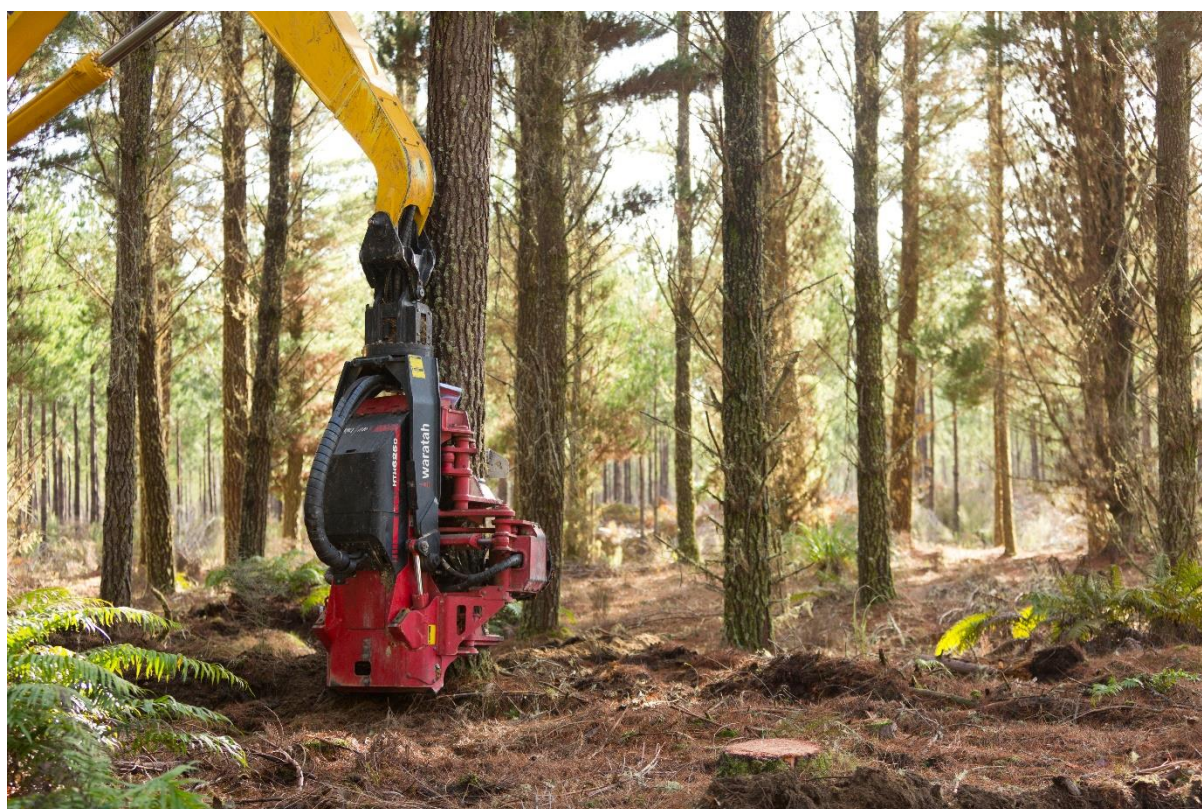
^[2] Natalie Jackson Demographics Ltd, May 2019

More recently the local economy has taken a significant hit as a result of COVID-19, in line with the rest of New Zealand. The numbers of people in receipt of Job Seekers Allowance has increased by 24% in November 2020^[3] compared to December 2019. The impact on the district has been lower than many other parts of New Zealand and the Waikato.

The population of the district is expected to grow to 38,310 by 2053^[2] which will require substantial investment in growth related infrastructure (water/roading etc). There is a growing requirement for new housing within the district, from social, through progressive and onto market-based supply. Council is working with each community to better understand and facilitate its growth aspirations and how best to manage this growth alongside economic, environmental and social aspirations.

South Waikato District Council and the South Waikato Investment Fund Trust are working closely with Toi-Ohomai Institute of Technology to widen the scope, of tertiary courses and trade training delivered within the district. \$10.8m government funding for the development of a new \$14m tertiary training hub has been approved. This will have a major impact on training and the creation of job opportunities for our community in the future.

The establishment of the Generation Programme with the Central North Island Wood Council in late 2020, as well as the development of a digital and entrepreneurial hub to reduce the digital divide, should offer pathways to employment and business start-ups utilising digital skills.



^[3] Ministry of Social Development, June 2020

^[4] Statistics New Zealand, April 2020

Planning for growth

Council is cognisant of the need to support and facilitate the development of sufficient zoned business and industrial land within Tokoroa. This could enable existing enterprises to grow, expand and employ more people.

Providing new development ready sites for investors to establish operations within the town is crucial to meeting the current and future employment needs of our community.

Council is looking at options to develop a business park located at Maraetai Road and Browning Street that would utilise a road/rail terminal to freight (including containers) to the Ports of Tauranga and Auckland. This would offer sites that are ready for development, so that owner operators can construct purpose-built facilities. It is estimated that this could deliver 65 jobs in the construction phase and around 250 jobs once fully occupied.

What our community have said | Nga korero a ta matou haponi

Residents identified strengths and assets that make Tokoroa unique and a great place to live. In order of response, the top six strengths/assets were identified as:

1. Cultural diversity.
2. Caring and friendly people.
3. State highway network to major centres such as Hamilton / Tauranga / Rotorua / Taupo.
4. Local support services and organisations in town.
5. Some recreational spaces – Tokoroa Skate Park, Youth Park, Tokoroa War Memorial Sportsground, Lake Moananui Reserve, Tokoroa Indoor Pools, Cougar Park, Tokoroa Airfield facilities, Strathmore Park and Colson Hill Lookout.
6. A wonderful place to live.

Residents also feedback on areas for improvement. In order of response, our community have asked for improvements in the following areas:

1. Needing variety of shops in town not just food shops.
2. Too many empty shops and run-down buildings – landlords need to fix up.
3. Increase in disability and elderly parking spaces.
4. Community liaison for purposes to support all local businesses plus support start-ups, small medium enterprises.
5. Library and community hub combined.
6. Affordable housing.
7. Job opportunities.
8. Local community groups are connected to Council to support the development and sustained future of Tokoroa and South Waikato District.

In terms of the future of Tokoroa, the community were asked what they would like to see in Tokoroa in ten years' time. Main themes included:

1. Keeping the look of the CBD clean and tidy with cohesive shop fronts.
2. A community hub that can be utilised by all groups for community meetings, travelling businesspeople, library, art and cultural centre.
3. Creative lighting lit up along State Highway through Tokoroa town as unique characteristics to connect all towns – the South Waikato Connection.
4. Sheltered grandstand and dugout around the oval at the Tokoroa War Memorial Sportsground.
5. Residential properties and sections are well kept and tidy.
6. Affordable housing.
7. Job Opportunities.
8. Drug and violence free community.
9. Environmentally friendly.
10. Multi-lingual town.

The Partnership Approach | Te huarahi whakahoahoa

This plan cannot be achieved by one organisation or individual working in isolation. Instead a partnership approach will ensure that there is collaboration with relevant agencies and funding partners to get the best possible outcomes. By developing a partnership approach, it puts the community at the heart of the plan.

It is acknowledged that there are already existing partnerships with South Waikato District Council. However there needs to be other partnerships so to deliver positive change and fulfilling community objectives. Implementation of this plan must align with partners to add value and to be effective.

South Waikato Investment Fund Trust (SWIFT)

In 2014, the Council established the South Waikato Investment Fund (SWIF) Trust for the purpose of increasing employment and economic growth in the South Waikato District. The Trust manages a fund which is available for economic development projects in the South Waikato.

Trust Waikato

Trust Waikato's vision is for vibrant and resilient Waikato communities - Ko too maatou moemoea kia tipu, kia hua ngaa haapori.

The Trust Waikato Strategic Plan sets five and ten-year goals towards achieving transformational change for people, families, communities and places where the need is greatest.

The goal is to achieve impact at a regional level through effective leadership and collaboration.

Momentum Waikato

Momentum Waikato exists to simplify and enable local philanthropy.

Their role is to nurture and build our community strengths and assets. They connect generous charitable people with the work of the proven changemakers in their area and communities. We're convening the Waikato's current and future philanthropists to grow the region's endowment fund and initiate transformational projects, all for the benefit of the generations to come.

Community Waikato – Regional Hamilton

Community Waikato builds the strength of the community sector in the Waikato by supporting and informing social service and Māori organisations.

Services include one-to-one advisory service, mentoring, facilitation, professional learning workshops, information, advocacy and Tindall Foundation funding.

Sport Waikato – Regional Hamilton

Sport Waikato is proud to support the communities within the Waikato region, in their goals to achieve healthy lifestyles, which includes being active through both sport and recreation.

The core focus for Sport Waikato is and always will be, to inspire and enable our people of the Waikato to be active and healthy for life.

Waikato River Trails

The Waikato River Trails is proud to be a member of the New Zealand Cycle Trails network.

The Waikato River Trails opened officially in November 2011 and are managed by the Waikato River Trails Charitable Trust who are funded by Trust Waikato, South Waikato District Council and Mercury. The Trust was formed in 2006 to develop a network of trails along the Waikato with the aim of bringing visitors to the South Waikato.

The trails are in the heart of the South Waikato and extend from Atiamuri Village in the south to the southern end of Lake Karapiro in the north. The trail is broken into five sections, each one named after the lake that the trail is connected to.

Te Puni Kōkiri

Te Puni Kōkiri has eight key focus areas – Kainga Ora, Whanau leading community development, Rangatahi leadership and development, Crown relationships with whanau, hapu and iwi, language, culture and identity, Aotearoa ki te Ao, Ahuwhenua and Enterprising whanau. The success in these key focus areas will contribute to the Whānau Ora outcomes agreed between iwi and the Crown.

Ultimately, this will contribute to achieving the vision of Thriving Whānau.

Waikato District Health Board

Waikato District Health Board (DHB) is one of 20 district health boards in New Zealand. District health boards are responsible for providing or funding the provision of health services in their district.

Waikato DHB serves a population of more than 426,300 and covers more than 21,000km². It stretches from northern Coromandel to close to Mt Ruapehu in the south, and from Raglan on the west coast to Waihi on the east.

The principal iwi (Māori tribal groups) in the Waikato DHB district are Hauraki, Ngāti Maniapoto, Raukawa, and Waikato. Ngāti Tūwharetoa and Whanganui iwi groups also reside within the district, and a significant number of Māori living here affiliate to iwi outside the district.

There are ten territorial local authorities within Waikato DHB boundaries – Hamilton City, Hauraki, Matamata-Piako, Otorohanga, (part of) Ruapehu, South Waikato, Thames-Coromandel, Waikato, Waipa, and Waitomo.

Ministry of Pacific Peoples

The Ministry for Pacific Peoples is the principal advisor on policies and interventions that improve outcomes for Pacific Peoples. They bring the Pacific voice, perspective and understanding into policy. They are the guardians and the caretakers of Pacific knowledge, culture and identity, and they support and take stewardship over all Pacific communities and peoples.

Ministry of Youth Development

The Ministry of Youth Development - Te Manatū Whakahiato Taiohi - encourages and supports young people, aged between 12 and 24 years old, to develop and use knowledge, skills and experiences to participate confidently in their communities.

Ministry of Social Development

Our purpose Manaaki tangata, manaaki whanau - We help New Zealanders to be safe, strong and independent.

The outcomes we want to achieve:

- New Zealanders get the support they require
- New Zealanders are resilient and live in inclusive and supportive communities
- New Zealanders participate positively in society and reach their potential.

New Zealand Police – Taupo | Turangi Policing Districts

Police stations are located at Putāruru and Tokoroa.

The functions of Police include:

- keeping the peace
- maintaining public safety
- law enforcement
- crime prevention
- community support and reassurance
- national security
- participation in policing activities outside New Zealand
- emergency management.

Local Organisations

- South Waikato Achievement Centre, Tokoroa Council of Social Services, South Waikato Pacific Island Community Health, South Waikato YMCA, Lions Club, Tokoroa Foodbank, Salvation Army, Senior Citizens, Grey Power, Kahui Ako (Communities of Learning) Tokoroa, Tokoroa Business Forums.



Action plan

These actions have been specifically identified to progress the vision and outcomes desired for Tokoroa. They are intended to guide action but will likely evolve as Tokoroa continues to evolve.

No.	Action	Lead organisation(s)	Indicative timeframe
1.	A commitment to develop District-wide Youth Strategic Plan.	Council's Community Team to work alongside providers and children and young people in the communities to start ideating their future aspirations.	2021
2.	Work together as a community to fulfil the aspirations of hapū and whānau (eg, Raukawa Reo Strategy).	Council has and will continue to put significant effort into the development of our relationship with Iwi.	Ongoing
3.	Cultural Arts Initiative – to celebrate diversity: <ul style="list-style-type: none"> All cultures to be represented Talking Poles Project Street art 	Lead yet to be determined.	2021-2031
4.	Property Utilisation Programme <ul style="list-style-type: none"> Future utilisation of council-owned properties 	Council has started working on the PUP to support the community as to the future of all council-owned properties across the South Waikato District.	2020-2023
5.	Review of Reserve Management Plan (RMP) 2010 <ul style="list-style-type: none"> Currently being reviewed to incorporate in the LTP 2021-2031 Plan Bylaw Changes 	Council's Parks & Reserves Team is the owner of the review under the Reserves Act 1977. Draft RMPs now open for public consultation to close 22 January.	2020-2021
6.	Tokoroa Airfield Strategic Plan.	Council plans to consider the potential options for future development of the airfield moving forward.	2020-2022

No.	Action	Lead organisation(s)	Indicative timeframe
7.	CBD Revitalisation: <ul style="list-style-type: none"> Replaced pavers to improve pedestrian safety. CBD Strategy – market days, competitions, awards, events and street entertainment. Council to seek develop a plan for the Tokoroa CBD in 2020-2021. 	Council has planned within LTP 2021-2031.	2021-2025
8.	Improve student engagement and achievement.	Council continues to support tertiary training, trade training and other educational options for students.	Continuous
9.	Investigate options for a more co-ordinated approach and incentives toward community environmental initiatives.	Council continues to facilitate environmental initiatives such as EnviroSchools, waste minimisation and Maturanga Programmes.	Continuous
10.	Infrastructure inspection and remedial works for Lake Moananui and reserve.	Council to assess and replace where necessary, the retaining walls around the lake, willow removal and works related to the silt detention pond.	2021-2025
11.	Renewal and additional instalment of seats, tables and barbeques in reserves.	Council has planned within LTP 2021-2031.	2021-2031
12.	Install toilet facilities.	Council has planned for Lake Moananui.	2022-2023
13.	Additional gravel paths in the reserves.	Council has planned within LTP 2021-2031.	2021-2031
14.	Tokoroa Cemetery extension.	Council has planned within LTP 2021-2031.	2021-2022
15.	Link Dumfries and Pellikan roads for improved network access, access to the cemetery extension	Council has planned within LTP 2021-2031.	2021-2022
16.	Renewal and instalment of additional play, sport and fitness equipment in reserves.	Council has planned within LTP 2021-2031.	2021-2031

No.	Action	Lead organisation(s)	Indicative timeframe
17.	Tokoroa Indoor Heated Pool upgrade.	Council currently preparing scope and designs.	2020-2024
18.	Tokoroa War Memorial Sportsground building rationalisation.	Council currently undertaking a District-wide Property Utilisation Project.	2020-2023
19.	South Waikato District Sport Play Active Recreation Plan – regarding recreational spaces, sporting clubs/codes activities.	Council and Sport Waikato partnered to focus on future needs of communities. Plan completed awaiting adoption.	2020-2021
20.	Fenced dog parks within reserves.	Council has planned within LTP 2021-2031.	2023-2025
21.	Recognition of district-wide sporting icons.	Council considering the concept as part of the Tokoroa War Memorial Sportsground Entrance-way Project. Still to determine a scope and how to enact this concept.	2021-2023
22.	Ensure local organisations that address community safety are sufficiently supported to address domestic violence, youth offending and other concerns.	Social sector lead by New Zealand Police partnering with the Waikato District Health Board, Ministries of Social Development and Justice and others to develop a Safer Communities Strategy.	2020-2023
23.	South Waikato Community Foundation to be created to encourage local giving for local purposes.	Council to investigate the potential to establish such a group.	2020-2022
24.	Tokoroa Library/Community Hub.	Council to planning for the future of our library and potential community hub facility that meets the needs of all our communities for the future.	2020-2025
25.	Implement South Waikato Local Action Plan for Climate Protection.	Council is currently considering the best strategic direction to be undertaken in terms of climate change.	2020-2023

No.	Action	Lead organisation(s)	Indicative timeframe
26.	Implement a Local Emergency Community Team. Understand local community capacity to prepare and respond in an emergency.	Ongoing work through the Local Welfare Committee and partner agencies.	2020-2021
27.	Consider the need to upgrade footpaths to greater versatility for users e.g., mobility scooter and wheelchair owners.	Council to assess need throughout the District and plan accordingly.	2021-2024
28.	Pensioner housing unit upgrades in Tokoroa.	Council to provide healthy and comfortable living environment which comply with new legislation.	2021-2031
29.	Develop sufficient industrial zoned sites to meet growth needs of industry. Develop the Maraetai Road Intermodal Business Park	Council to work with government and local stakeholders to secure funding and deliver a state-of-the-art rail enabled business park.	2021-2025
30.	Council to work with MHUD, Kainga Ora and Raukawa Iwi Development Limited (RIDL) to increase the supply of social and progressive housing within Tokoroa.	Kainga Ora and SWDC lead on social housing. RIDL and MHUD, supported by Council, lead on progressive housing	2021-2031
31.	Increase the supply and range of affordable housing within Tokoroa.	Council to identify zoned growth cells and infrastructure capacity and market to range of developers in the social/progressive and market housing sectors to increase the number of houses built during the next LTP	2021-2031
32.	<p>Tokoroa is diverse and inclusive:</p> <ul style="list-style-type: none"> • All cultures are celebrated in Tokoroa • Council will support the cultural values of the communities when significant council projects are identified • Whakapapa is recorded and published via online 	Historians / iwi / Council / will work collectively to collate information.	Continuous

No.	Action	Lead organisation(s)	Indicative timeframe
	<p>repositories and through information signage in the town</p> <ul style="list-style-type: none"> • Cultural community events • Mapping and connecting agreed historical sites of significance 		

The regional context | Te horopaki o te rohe nui

While concept plans must be driven by local people, aligning with regional strategies will help partners integrate the actions into their own business plans.

Tokoroa is part of the South Waikato District and the Council develops a Long Term Plan (LTP) every three years, each plan spans ten years ensuring it can link with activities and decisions of the past but keep iterating its future based on new information and activities.

While the LTP provides the overarching direction for the district, each individual community should capture aspirations and implement their own actions, through a Concept Plan.

In addition – there is a need to consider Waikato Wellbeing Project launched in August 2019 to provide expert advice, support and overall vision, direction and voice for the future of Tokoroa and the South Waikato District.

