

Section 2:

Strategic Issues for

2008 / 09

South Waikato Development Fund (SWDF)

Council advised in 2006 the SWDF will be reinvested, with interest and capital to be applied over the coming years for facilities and amenities of strategic value to the District that would otherwise require rate funding. Projects financed through the SWDF have been equitably distributed throughout the District, including Arapuni, Putaruru, Tirau and Tokoroa.

Council obtained expressions of interest on the SWDF in 2007 and notionally allocated funding. The projects notionally allocated funding include:

- South Waikato Events Centre \$2.3 million
- Waikato River Trail \$800,000
- Putaruru Timber Museum \$600,000
- YMCA \$200,000
- Tirau Village Green \$100,000
- Warm Homes \$200,000

These are included in the Annual Plan where appropriate.

Funding Support for New Subdivisions

Subdivision growth has a combination of private and public benefits, and Council has determined that it has a share of responsibility in extending services such as water supply, sewerage and stormwater reticulation in new growth areas.

Council's present policies do not enable it to respond in a timely manner to requests for contributions for infrastructure in new subdivisions. Council has provided \$100,000 from existing reserves over three years ending 2008/09 towards additional funding support for new subdivisions. The purpose is to support infrastructure extension on a case by case basis to stimulate economic activity and population growth. Council is not intending to fund subdivisions directly, as this is the responsibility of private developers.

Financial Contributions

On 29 November 2007 Council agreed to a change to the Operative South Waikato District Plan updating the financial contributions regime. The existing contributions policy was out of date and difficult to assess. The new formula is based on the actual

valuation of the asset, determined annually and will provide certainty for developers.

The Plan Change, in effect, will lead to a charge for a developer per additional lot created for buying into Council's infrastructural assets such as roading, wastewater, water, stormwater and reserves at subdivision stage.

Council will discount the contribution 60% for the 2008/09 year which equates to; roading \$1,680, stormwater \$520, water \$640 and wastewater \$880. Reserves are not proposed to be discounted and will remain at \$130 per additional lot created.

In addition, the District Plan change introduced the option for developers to pay a car parking contribution rather than provide physical car parking spaces, if appropriate. Car parking spaces were discounted by 50% to \$2,000 per space.

This amendment underwent a full and thorough public consultation process under the Resource Management Act which included the calling for public submissions, further submissions and hearing by Council. The Financial Contributions Plan Change comes into force on 1 July 2008.

South Waikato Events Centre

The South Waikato Sports and Leisure Board in partnership with Council is to develop the Memorial Sports Ground in Tokoroa. The proposal includes a \$5 million indoor centre and associated parking on the reserve. The operational costs of the Events Centre are estimated at between \$300,000 and \$400,000 per year, that is around 2% of rates. The operational costs will be offset by income generated from the Events Centre.

Council has included funding of \$2.8 million from the SWDF and other sources.

South Waikato Investment Fund Subsidy

The Council has increased its subsidy from the investment fund to the Uniform Annual General Charge from 4.25% (\$106) to 4.64% (\$115). Council's policy currently provides for the distribution and a total distribution of 5.75% from the South Waikato Investment Fund each year (4.25% for subsidy and 1.25% for discretionary projects). The impact of this increase is to utilise more of the distribution for subsidy and less for discretionary projects. The overall distribution is within the policy.

Environmental Initiatives

Council continues its efforts in environmental protection and education. One such initiative is to encourage our youth to become more environmentally aware.

Enviroschools

Enviroschools has been running successfully and delivering environmental education throughout the Waikato Region for a number of years, with over 100 schools participating in the programme. The South Waikato has yet to become involved.

Environmental education has been identified in the Council's Local Action plan as a method of building capacity and addressing climate change within our community.

Enviroschools is a programme that requires Council to sign a partnership agreement that formalises the financial commitment from Council of \$1,000 per school for three years. Council has provided funding to partner with up to five schools.

Warm Homes

Council joined forces with Environment Waikato, Raukawa Trust Board, Ministry for the Environment, Waikato District Health Board and the Pacific Island Community to educate and inform the community about Tokoroa's poor air quality and the links to inefficient wood fires, poorly heated homes and health issues; and the need to address the problem by insulating homes and replacing woodburners with clean, efficient heating systems. Council continues in its efforts, providing \$245,000 funding this year.

Connection to Putaruru Office

The demand for reliable communication becomes increasingly more important as the demand for services by the community increases. In an effort to ensure the provision of reliable services to the community in Putaruru, Council is proposing to embark on providing a reliable IT solution to connect the Putaruru Office to the Tokoroa Office and Tokoroa Library.

Council has allowed \$260,000 of funding to achieve this project, funded by way of loan.

Inorganic Collection

Council in 2007 resolved to commence an inorganic collection in half of the district every two years from 2008/09. The Council has not included any funding for the collection in this year. The estimate for such a collection is approximately \$180,000 to provide this service less additional revenue of \$50,000 to the landfill (net \$130,000). The funding would be paid for through the general rate. The net cost to each ratepayer on a uniform basis would equate to an additional \$12.82 for each rateable property. Public support through the submission process confirmed Council's decision not to include funding for a collection in the 2008/09 year.

Waikato River Reserve Developments

The Waikato River Trails Trust is responsible for the development of walkways in the South Waikato District.

Council through the South Waikato Development Fund provides significant funding to that project. In association with this project the Council has continued to provide for developments at Aniwanui and Whakamaru reserves with the development of access and toilet facilities. It is suggested that new Reserve Management Plans will provide the guide to future development and the 2009-10 year will provide the opportunity to prepare for increased use during the World Rowing Championships in late 2010.

Concept Plans

Concept plans for Putaruru and Tokoroa are currently being developed. The outcomes of those plans have not been incorporated into the Annual Plan. The outcomes may impact on the capacity of council work programmes in future years. Implementation of the Tirau and Arapuni concept plans continues.

Solid Waste Management Strategy

The new Waste Management Strategy 2007 provides for the effective disposal of refuse within the district. The closure of the Putaruru landfill and development of a transfer station has required the funding (\$180,000) of transportation from Putaruru to Tokoroa.

Tokoroa Landfill Cell Development Stage 2

Construction of the second stage refuse cell at Tokoroa landfill (\$1,020,000) is programmed to commence in 2008/09.

National Waste Levy

The new National Waste Levy will add costs of some \$70,000 to the Tokoroa landfill operation, however it should be possible to recover this in grants.

Recycling Facilities

While signalled in the Solid Waste Management Strategy there has been no provision in the budget for establishing a new recycling facility at the Tokoroa Landfill or the provision of recycling bins in the collection areas. The planning required to confirm the viability and cost of these ventures has to be completed first and, to some extent, will be dependant on the contracts and contractors that are put in place.

Refuse Collection

No change is proposed for the distributions of refuse bags for 2008-09.

Airport Strategy Development

Council has been developing a strategy for the future development and operation of the Tokoroa Airport. This will influence Council's planning over the coming years. Implementation of the strategy has not been included in this plan.

Roading

The roading programme provided for 2008-09 has a similar quantum of work to previous years and has been structured in order to maximise the use of the funding assistance received from Land Transport New Zealand.

The programme will include 7.0 km of Pavement Rehabilitation, 3.0 km of seal widening and 1.2 km of concrete kerb replacement to be done in conjunction with the rehabilitated sections.

Council has increased the rate of seal extension to around 1.0 km per year at a cost of \$75,000. Previously Council had provided a sum of \$50,000 for every two years with no allocation of funding in 2008/09.

The subsidised roading budget also allows for the development of a District Land Transport Strategy as the local extension to the Waikato Regional and National Land Transport Strategies.

With increasing concern of safety, Council has provided \$40,000 for closure of walkways.

Tokoroa District CBD Rate

The Council has removed the funding of \$52,500 for the Tokoroa Central Business District for the 2008/09 year. The funding was removed as TANGs who receive the funding did not obtain the required agreement from TANGS members and ratepayers in the rating area. Council will continue to provide funding from the \$7 ward rate (\$35,000).

Balanced Budget

Section 100 of the Local Government Act 2002 requires Council to provide a balanced budget where revenues are sufficient to meet the costs for a year. This year Council has chosen not to balance its budget for two reasons:

1. To utilise some of the existing operating reserves that are established from prior year surpluses from Targeted Rates. Funding from these reserves includes stormwater (\$50,000), sewerage (\$636,000), water supply (\$262,000) and refuse collection (\$123,000).
2. Not funding all the depreciation anticipated from the revaluation of Infrastructure assets. The revaluation of infrastructure assets is effective 1 July 2008 and will not be confirmed until after the 2008/09 Annual Plan is approved. Council has estimated some \$22million increase in the value of its infrastructure assets. The depreciation impact is estimated at some \$410,000. Council has chosen to fund approximately \$205,000 of this depreciation.

Major Projects for 2008/09

The table below lists major projects and programmes for 2008/09. The majority of these were consulted on through the Long Term Plan 2006/16. Further details of each project are contained in the Projects and Programmes section of this Annual Plan. The figures below are in today's dollars.

Activity Group	2008/09 Expenditure \$
Activity Group 1 – Road Network and Road Safety	
Formation Widening	394,000
Pavement Rehabilitation	868,000
Culverts, Kerb & Channel	176,000
Resurfacing	960,000
Seal Widening	210,000
Minor Safety Improvements	355,600
Streetlight and Sign Replacement	200,000
Seal Extension	75,000
Activity Group 2 – Community and Leisure Services	
The Plaza – New Heating Air Conditioning System	200,000
Erection of Talking Poles	40,000
Timber Museum Funding (SWDF \$600,000)	660,000
Putaruru Pools (\$837,000 provided in Previous years)	263,000
Library Collection	122,000
Library Security System	25,000
Tirau Small Pool Construction	25,000
Tokoroa Pool Sound System	8,000
Tokoroa Pool Equipment	6,000
Tokoroa Pool Changing Rooms Flooring	5,000
Events Centre Development (SWDF \$2.3 million)	2,800,000
Strathmore Park Carpark and Access Road Reseal	16,000
Playgrounds	30,000
Lake Moananui Redevelop Walkway	75,000
Activity Group 3 – Economic Development	
Waikato River Trails Funding (\$400,000 in 2007/08)	800,000
Warm Homes	245,000
Activity Group 4 - Water and Sanitary Services	
Arapuni - Water Storage Tank	50,000
Putaruru – Oraka Pump	20,000
Putaruru – Glenshea Bore No.2	20,000
Putaruru – Reservoir St Booster Pump	10,800
Tirau - Replacement Reticulation	22,000
Tokoroa – Replacement Reticulation	161,000
Putaruru Landfill – Closure of Existing Landfill.	130,000
Tokoroa landfill – Stage 2 Development	1,020,000
Pokaiwhenua Stream Study	10,000
Tokoroa Sewerage Treatment Plant Overhaul B Pump Station Pumpsets and Submain	45,000
Tokoroa Sewerage Treatment Plant Overhaul A Submain Boiler House and Controls	30,000
Tokoroa Duplicate Sewers	150,000
Stormwater Pipework and Channel Programme	33,000
Activity Group 5 - Environmental Services	
Building Control Authority	20,000
Communities for Climate Protection including Enviroschools	15,000
District Plan Review	200,000
Emergency Generators	25,000
Communications Equipment	12,000

Council's Contribution to Community Outcomes

Many of the projects in the Strategic Plan "Tomorrow and You 1997-2012" are currently being implemented, such as District Branding and Economic Development initiatives.

The following is a summary of Council's contribution to community wellbeing in the District, including some of the key partner organisations that have a role in contributing to South Waikato's Community Outcomes.

Council is pursuing agreements with additional potential partners on an ongoing basis. Council's level of involvement is identified for each Community Outcome.

Council's role is described in terms of Provider (including funder or co-funder), Advocate, Regulator, Partner and/or facilitator.

An explanation of each level of involvement is listed below.

Advocate

Council promotes the interest of its communities to other decision-making organisations, eg, Central Government.

Facilitator

Council encourages others to be involved in these activities and brings interested parties together to progress identified issues.

Provider

Council takes full or partial responsibility for funding and carrying out these services.

Partner

Council funds and carries out these services in formal partnership with other organisations.

Regulator

Council has statutory responsibilities and/or may choose to regulate these activities.

Council Roles Council Projects and Programmes Other Key Partners

1. Prosperity for all		
C01.1 - Existing businesses and industries are retained and supported		
Provider Advocate Partner Facilitator	South Waikato Economic Development Strategy 2006 ("Economic Spirit"). South Waikato Employment Skills ("Skills Gap Analysis") Strategy 2005. Council's contract support for South Waikato Economic Development Trust (SWEDT). Council's support through the Vibrant Putaruru (and Fast Forward Tokoroa) contracts to deliver business promotion.	Carter Holt Harvey (CHH) Limited. Hancock Forest Management. TANGS. Federated Farmers. Fonterra. Raukawa Trust Board. Raukawa FM Station. South Waikato Economic Development Trust. Tirau Business Association (TBA). PIPS
C01.2 - New business start-ups are encouraged		
Advocate Regulator Partner Facilitator	Council support for SWEDT to deliver services. Active participation in Mayors' Taskforce for Jobs. Economic Development Capacity Fund.	TANGS Mayors' Taskforce for Jobs. NZ Trade and Enterprise. Raukawa Trust Board. Raukawa FM Station. South Waikato Economic Development Trust. Tirau Business Association. PIPS.
C01.3 - Tourism is developed as a key industry and the potential of the Waikato River is realised		
Advocate Regulator Partner Facilitator	South Waikato Economic Development Strategy 2006 ("Economic Spirit"). Council funding for Waikato River Trails Trust. Council's Visitor Information Centres Policy 1996 (reconfirmed 2002) and funding for Visitor Information Centres.	Raukawa Trust Board. Raukawa FM Station. South Waikato Economic Development Trust. Talking Poles Working Party. Visitor Information Centres. Waikato River Trails Trust.
C01.4 - The economic potential of Māori and Pacific Island communities is fulfilled		
Advocate Partner Facilitator	South Waikato Economic Development Strategy 2006 ("Economic Spirit"). Partnership in the Pacific Island Tourism Strategy (Vaka Village). Active participation in Mayors' Taskforce for Jobs. Memorandum Of Understanding with Raukawa Trust Board. Development of a Memorandum of Understand ("MOU") with Ministry of Pacific Island Affairs. South Waikato Employment Skills Strategy 2005.	Mayors' Taskforce for Jobs. Ministry of Pacific Island Affairs. Pacific Island Churches. Raukawa Trust Board. Raukawa FM Station. South Waikato Economic Development Trust. Waiariki Institute of Technology. Work and Income.

Council's Contribution to Community Outcomes

Council Roles	Council Projects and Programmes	Other Key Partners
C01.5 - South Waikato young people have a future in the District's workforce		
Advocate Partner Facilitator	South Waikato Employment Skills Strategy 2005. Council partnership with South Waikato Safer Community Council.	Mayors' Taskforce for Jobs. Raukawa Trust Board. Raukawa FM Station. South Waikato Safer Community Council. Waiariki Institute of Technology. Work and Income. Youth Council.
C01.6 - South Waikato has quality infrastructure to support communities and businesses		
Provider Advocate Regulator Partner Facilitator	South Waikato Economic Development Strategy 2006 ("Economic Spirit"). Asset Management Plans: <ul style="list-style-type: none"> • Community Facilities and Property. • Solid Waste • Road Network. • Stormwater. • Wastewater. • Water Supply. South Waikato District Council: Community Leases Policy 1993 (reconfirmed 2002). Community Owned Assets Policy 2000 (reconfirmed 2002). Development and Financial Contributions Policy 2004 reviewed. Landfills Policy 1993. Recreation Services Plan. Stormwater Policy 1992. Transport Corridor Strategy (forthcoming). Waste Management Plan 2005. Water Supply Policy 2002.	Council contractors. Environment Waikato. Raukawa Trust Board. Raukawa FM Station. Transit NZ. Land Transport NZ Local Authority Shared Services Limited. Lakes/Coast Building Control Cluster.
2. Standing tall together		
C02.1 - South Waikato has a positive image to anchor community pride and new investment		
Partner Facilitator	South Waikato Economic Development Strategy 2006 ("Economic Spirit"). Council's support through the Fast Forward Tokoroa and Vibrant Putaruru contracts to deliver outcomes designed to promote local image. Council partnership in the NZ Urban Design Protocol (forthcoming). Branding Strategy. Transport Corridor Strategy (forthcoming). Local Area Concept Planning (Arapuni, Tirau, Putaruru, Tokoroa). Visitor Information Centres contracted to deliver outcomes aimed at raising local and District image. Council partnership with Talking Poles Working Party in the Pole Art of the World (PAWS) Symposium. Council contracts South Waikato Arts Trust (SWAT) to facilitate development of the Arts sector and The Plaza as the premier indoor performing arts centre for the District.	Arapuni Residents' Association. TANGS. Putaruru Community Arts Council. Putaruru Residents' and Ratepayers' Association. Raukawa Trust Board. Raukawa FM Station. South Waikato Arts Trust. South Waikato Economic Development Trust. South Waikato Residents' and Ratepayers' Association. Talking Poles Working Party. Tirau Business Association. PIPS. Visitor Information Centres in Tokoroa, Putaruru and Tirau.
C02.2 - Māori, Pacific Island and other cultures are recognised, understood and celebrated		
Advocate Partner Facilitator	Memorandum Of Understanding between South Waikato District Council and: <ul style="list-style-type: none"> • Raukawa Trust Board. • Ministry of Pacific Island Affairs (forthcoming). Council contracts through Vibrant Putaruru and Fast Forward Tokoroa to develop signature events that showcase Tokoroa's and Putaruru's heritage and culture.	TANGS. Pacific Island Communities. Raukawa Trust Board. Raukawa FM Station. PIPS.

Council's Contribution to Community Outcomes

Council Roles	Council Projects and Programmes	Other Key Partners
C02.3 - South Waikato is renowned for its flourishing arts and culture		
Provider Advocate Partner	South Waikato District Council Arts and Culture Policy 1995 (reconfirmed 2002). Festivals. Council contracts through Vibrant Putaruru and Fast Forward Tokoroa to develop a signature event that showcases Tokoroa's and Putaruru's heritage and culture. Council is partnering with Arts sector organisations in developing an Arts Space to showcase local talent and support products to market.	Putaruru Community Arts Council. Raukawa Trust Board. Raukawa FM Station. South Waikato Arts Trust. Tokoroa Community Arts Council.
C02.4 - South Waikato's history is protected and preserved		
Regulator Advocate Partner Facilitator	South Waikato District Plan. South Waikato District Council Heritage and Ecological Register. Heritage Trails. Memorandum Of Understanding between South Waikato District Council and Raukawa Trust Board. Library service.	Arapuni Residents' Association. Historic Places Trust. Putaruru Residents' and Ratepayers' Association. Raukawa Trust Board. Raukawa FM Station. South Waikato Residents' and Ratepayers' Association. Timber Museum NZ Trust (Putaruru Timber Museum). Tirau Community Board.
C02.5 - Māori and Pacific Island people are consulted in ways appropriate to them		
Regulator Partner Facilitator	Memorandum Of Understanding between South Waikato District Council and: <ul style="list-style-type: none"> Raukawa Trust Board. Ministry of Pacific Island Affairs (forthcoming). South Waikato District Council Consultation Policy 2004.	Ministry of Pacific Island Affairs. Pacific Island communities. Raukawa Trust Board. Raukawa FM Station.
C02.6 - Young people are involved in organising events and participating in decisions that affect them		
Advocate Partner Facilitator	South Waikato District: <ul style="list-style-type: none"> Leisure Strategy (forthcoming). Youth Strategy. 	Churches. Raukawa Trust Board. Raukawa FM Station. Schools. South Waikato Youth Council.
3. Vibrant, growing communities		
C03.1 - South Waikato communities are supportive of each other and have strong community spirit		
Advocate Partner Facilitator	Recognising volunteer programmes. Inorganic Waste Collection. Urban Design Protocol to investigate urban design that enhances community identity (forthcoming). Council partners with South Waikato Safer Community Council to fund the South Waikato District Graffiti Strategy ("Graffiti Strategy"). Local Area Concept Plans to identify the values held strongly by communities and develop these into principles to shape future development. Potential development of reserve and beautification committees (forthcoming). South Waikato District Council Grants and Loans Allocation Policy 2003 (amended 2004).	Arapuni Residents' Association. Ministry of Social Development. Overdale Community Centre /Putaruru Council of Social Services (PCOSS). Pacific Island and other ethnic community groups. Putaruru Residents' and Ratepayers' Association. Raukawa Trust Board. Raukawa FM Station. Schools and Churches. South Waikato Residents' and Ratepayers' Association. South Waikato Safer Community Council Tirau Community Board. Tokoroa Council of Social Services (TCOSS).
C03.2 - Air quality and health are improved through better insulated homes and clean burning		
Advocate Regulator Partner Facilitator	Tokoroa and Putaruru Warm Homes project. South Waikato State of the Environment Report.	Environment Waikato. Waikato District Health Board. Ministry for the Environment. Raukawa Trust Board. Raukawa FM Station.

Council's Contribution to Community Outcomes

Council Roles	Council Projects and Programmes	Other Key Partners
C03.3 - Young people are provided with constructive activities outside of school		
Advocate Partner Facilitator	<p>Council Libraries, Swimming Pools, Parks and Reserves.</p> <p>Council partnership with South Waikato Safer Community Council to fund the Graffiti Strategy that directs young people with artistic ability to channel their efforts into more positive outlets.</p> <p>Council partnership with South Waikato Safer Community Council to employ a Strategic Youth Co-ordinator.</p> <p>Council contracts Sport Waikato to run a range of programmes to develop active recreation.</p> <p>Council contract with South Waikato Sports and Leisure Board (SWSLB) to facilitate the development of a range of sporting activities on Tokoroa Memorial Sportsground.</p> <p>South Waikato District:</p> <ul style="list-style-type: none"> Leisure Strategy (forthcoming). Youth Strategy. 	<p>Ministry of Education.</p> <p>Raukawa Trust Board.</p> <p>Raukawa FM Station.</p> <p>Sport Waikato.</p> <p>South Waikato Safer Community Council.</p> <p>South Waikato Sports & Leisure Board.</p> <p>South Waikato Youth Council.</p>
C03.4 - People are connected with employment and activities they want to do		
Advocate Partner Facilitator	<p>South Waikato Employment Skills Strategy 2005.</p> <p>South Waikato District:</p> <ul style="list-style-type: none"> Leisure Strategy (forthcoming). Arts and Culture Action Plan 	<p>Mayors' Taskforce for Jobs.</p> <p>Raukawa Trust Board.</p> <p>Raukawa FM Station.</p> <p>District Recreation Contractor.</p> <p>South Waikato Achievement Centre.</p> <p>South Waikato Economic Development Trust.</p> <p>South Waikato Sports & Leisure Board.</p> <p>Waiariki Institute of Technology.</p> <p>Work and Income.</p>
C03.5 - Transport services are safe and efficient		
Provider Advocate Regulator Partner Facilitator	<p>Council employs a Road Safety Co-ordinator.</p> <p>Council partners with Environment Waikato to part-fund a public bus service between Tokoroa and Mangakino.</p> <p>South Waikato District Council:</p> <ul style="list-style-type: none"> Roading Asset Management Plan. Road Safety Action Plan (Road Safety Co-ordinator). Road Safety Management Plan. 	<p>Carter Holt Harvey Limited.</p> <p>Council contractors.</p> <p>Environment Waikato.</p> <p>Land Transport NZ.</p> <p>NZ Police.</p> <p>Raukawa Trust Board.</p> <p>Raukawa FM Station.</p> <p>Transit NZ.</p> <p>Tranz Rail.</p>
C03.6 - Health care and education are well resourced and accessible for all people		
Advocate Partner Facilitator	<p>Council part-funds Tokoroa Council of Social Services to assist in delivering a range of social services in the community.</p> <p>Council part-funds the Paratransit mobility support service.</p>	<p>Ministry of Health.</p> <p>Overdale Community Centre/Putaruru Council of Social Services.</p> <p>Paratransit.</p> <p>Raukawa FM Station.</p> <p>South Waikato Education Centre Trust.</p> <p>Tokoroa Council of Social Services.</p> <p>Waikato District Health Board.</p> <p>Work and Income.</p>

Council's Contribution to Community Outcomes

Council Roles	Council Projects and Programmes	Other Key Partners
C03.7 - Facilities, services and community events are affordable and accessible		
Advocate Partner Facilitator	<p>South Waikato District:</p> <ul style="list-style-type: none"> Leisure Strategy (forthcoming). Arts and Culture Action Plan. South Waikato District Council: <ul style="list-style-type: none"> Reserve Management Plans. Playgrounds Policy. Recreation Services Review in 2006/07 to address accessibility to recreation facilities. <p>Council supports Festivals and other community events.</p> <p>Council part-funds Tokoroa Council of Social Services to offset facility costs to address affordability and access.</p> <p>Council multi-year funding and grants ensures the continuation of a number of significant community events.</p>	<p>Overdale Community Centre/ Putaruru Council of Social Services.</p> <p>Raukawa Trust Board.</p> <p>Raukawa FM Station.</p> <p>Sport Waikato.</p> <p>South Waikato Sports & Leisure Board.</p> <p>Tirau Business Association.</p> <p>Tokoroa Council of Social Services.</p> <p>Tirau Community Board.</p>
C03.8 - People are safe at home and in the community		
Advocate Regulator Partner Facilitator	<p>South Waikato District Council Bylaws.</p> <p>Building and Environmental Health Regulations.</p> <p>Council partnership with South Waikato Safer Community Council to advance a range of community safety issues, including reduction of CBD crime and tagging.</p> <p>Council partnership with regional Emergency Management authorities to develop emergency response plans to natural disasters and catastrophes.</p>	<p>NZ Police.</p> <p>Raukawa Trust Board.</p> <p>Raukawa FM Station.</p> <p>South Waikato Safer Community Council.</p> <p>Waikato Civil Defence Emergency Management Group.</p> <p>Waikato Engineering Lifelines Group.</p>
C03.9 - Everyone has the opportunity and encouragement to lead a healthy, active lifestyle		
Advocate Partner Facilitator	<p>South Waikato District Leisure Strategy (forthcoming).</p> <p>South Waikato District Council:</p> <ul style="list-style-type: none"> Recreation and Leisure Policy 1996 (reconfirmed 2002). Recreation Services Plan (forthcoming). Reserve Management Plans. Playground Policy 1998 (reconfirmed 2002). Sportsground Policy 1990 (reconfirmed 2002). Swimming Pools Policy 1999 (reconfirmed 2002). Walking and Cycling Strategy 2004. 	<p>Sport Waikato.</p> <p>Raukawa Trust Board.</p> <p>Raukawa FM Station</p> <p>Schools.</p> <p>Sport and recreation clubs and organisations.</p> <p>Sport and Recreation NZ (SPARC).</p> <p>South Waikato Achievement Centre.</p> <p>South Waikato Sports & Leisure Board.</p> <p>Waikato District Health Board.</p>
4. Towns we are proud of		
C04.1 -The South Waikato has attractive urban areas, open spaces and private property that people take pride in		
Provider Advocate Regulator Partner Facilitator	<p>South Waikato District Council:</p> <ul style="list-style-type: none"> Reserve Management Plans. Cemetery Bylaw NZS 9201:1972: Chapter 14: Cemeteries and Crematoria. Street Trees Policy (forthcoming). <p>South Waikato District:</p> <ul style="list-style-type: none"> Leisure Strategy (forthcoming). Graffiti Strategy (forthcoming). South Waikato District Plan. Local Area Concept Plans for Tirau, Arapuni, Putaruru and Tokoroa. <p>Council will investigate reserve care and beautification groups (forthcoming).</p> <p>Council funds a Mainstreet Minder in Putaruru, managed by community groups.</p> <p>Urban Design Protocol (forthcoming).</p> <p>Inorganic Waste Collection.</p>	<p>Arapuni Residents' Association.</p> <p>TANGS.</p> <p>Putaruru Residents' and Ratepayers' Association.</p> <p>Raukawa FM Station.</p> <p>Service Groups (eg, Lions Clubs).</p> <p>South Waikato Residents' and Ratepayers' Association.</p> <p>South Waikato Safer Community Council</p> <p>Tirau Business Association.</p> <p>Tirau Community Board.</p> <p>Vibrant Putaruru contractor.</p>

Council's Contribution to Community Outcomes

Council Roles	Council Projects and Programmes	Other Key Partners
C04.2 - Urban design caters for the elderly and mobility impaired		
Provider Advocate Regulator Partner Facilitator	South Waikato District Plan. Local Area Concept Plans Reserve Management Plans. Roading, Footpaths, Crossings Policy South Waikato District Leisure Strategy	Raukawa FM Station. Sport Waikato. Tirau Community Board. Waikato District Health Board.
C04.3 - The District's urban environments are kept clean and tidy and there is a widespread culture of respect		
Provider Advocate Regulator Partner Facilitator	South Waikato District Council: - Street Trees Policy (forthcoming). - Solid Waste Management Plan 2007 South Waikato District Graffiti Strategy (forthcoming). - Council contracts for urban maintenance.	Arapuni Residents' Association. TANGS Putaruru Residents' and Ratepayers' Association. Raukawa FM Station Service groups (eg, Lions Clubs). South Waikato Residents' and Ratepayers' Association. South Waikato Safer Community Council. Tirau Business Association. Tirau Community Board. Vibrant Putaruru contractor.
5. A better environment for our children		
C05.1 - The quality of the District's natural environment is monitored, protected and maintained, and people are encouraged to respect and understand their environment		
Provider Advocate Regulator Partner Facilitator	Memorandum Of Understanding between South Waikato District Council and Raukawa Trust Board. South Waikato District Plan. South Waikato District Council: - Solid Waste Management Plan 2007 - Reserve Management Plans. - State of the Environment Report. - Local Action Plan for Climate Change Protection.	Communities for Climate Protection NZ (CCPNZ). Carter Holt Harvey Limited. Hancock Forest Management. Department of Conservation. Environment Waikato. Waikato Biodiversity Forum Jim Barnett Reserve Management Committee. Lichfield/Tirau Reserves Management Committee. Ministry for the Environment. Raukawa Trust Board. Raukawa FM Station. Royal Forest and Bird Protection Society of NZ. South Waikato Environmental Initiatives Committee. Te Waihou Walkway Public Working Party. Waikato River Trails Trust.
C05.2 - Māori stewardship of the District's environment is acknowledged and Māori are actively involved in planning and managing natural resources		
Advocate Partner Facilitator	MOU between South Waikato District Council and Raukawa Trust Board. South Waikato State of the Environment Report.	Environment Waikato. Raukawa Trust Board. Raukawa FM Station.
C05.3 - Young people are actively involved in caring for the environment		
Advocate Partner Facilitator	South Waikato District Council Solid Waste Management Plan 2007. Inorganic Waste Collection.	Environment Waikato. Raukawa Trust Board. Raukawa FM Station.

Council's Contribution to Community Outcomes

Council Roles	Council Projects and Programmes	Other Key Partners
C05.4 – The District's waterways and sensitive areas are monitored and protected		
Advocate Regulator Partner Facilitator	South Waikato District Plan. Reserve Management Plans. Stock Crossings Policy 2004. Stormwater Policy 1992 (updated 2008). South Waikato District State of the Environment Report. Asset Management Plans: <ul style="list-style-type: none"> • Landfills. • Road Network. • Stormwater. • Wastewater. • Water Supply. 	Carter Holt Harvey Limited. Hancock Forest Management. Environment Waikato. Ministry for the Environment. Raukawa Trust Board. Raukawa FM Station. Royal Forest and Bird Protection Society of NZ. South Waikato Environmental Initiatives Committee. Waikato River Trails Trust.
C05.5 - Community waste is disposed of with minimal impact on the environment and people are encouraged to recycle and reduce waste		
Provider Advocate Regulator Partner Facilitator	South Waikato State of the Environment Report. South Waikato District Plan. South Waikato District Council Solid Waste Management Plan 2007. Asset Management Plans: Landfills. Wastewater.	Carter Holt Harvey Limited. Hancock Forest Management. Environment Waikato. Raukawa Trust Board. Raukawa FM Station. South Waikato Achievement Centre. South Waikato Environmental Initiatives Committee.
C05.6 - Economic growth is in keeping with the special character and environment of the District		
Advocate Regulator Partner Facilitator	South Waikato District Plan. State of the Environment Report. State of the District Report South waikato Economic Development Strategy 2006 ("Economic Spirit"). Local Area Concept Plans	Raukawa FM Station. South Waikato Economic Development Trust. TANGS. Tirau Business Association. Vibrant Putaruru contractor.



Monitoring and Reporting Progress

Under Section 92 of the LGA, Council has a responsibility to monitor and report on progress towards South Waikato's Community Outcomes.

In developing this reporting programme and choosing which indicators to monitor, Council must work closely with other key organisations and groups that contribute to achieving South Waikato's Community Outcomes.

Work is ongoing to align Council's performance monitoring systems with Community Outcomes monitoring, to try and gauge Council's contribution to Community Outcomes in the District.

The reporting of the indicators and the development of the Long Term Council Community Plan for 2009-19 will provide a practical benchmark with which to assess Council and key stakeholders progress.

Community Outcome	Possible Indicators	Data Source
1. Prosperity for all		
CO1.1 Existing businesses and industries are retained and supported	Number of businesses and employees by industry	Statistics NZ Annual Business Frame Update Survey
CO1.2 New business start-ups are encouraged	Business start-ups and survival rate	Statistics NZ Annual Business Frame Update Survey
CO1.3 Tourism is developed as a key industry and the potential of the Waikato River is realised	Visitor numbers and nights in commercial accommodation	Statistics NZ Accommodation Survey
CO1.4 The economic potential of Māori and Pacific Island communities is fulfilled	Income by ethnicity - Māori and Pacific Island ethnic groups	Statistics NZ Census
CO1.5 South Waikato young people have a future in the District's workforce	School leavers with no formal qualification	Ministry of Education
	Youth unemployment (registered with Work and Income)	Work and Income
CO1.6 South Waikato has quality infrastructure to support communities and businesses	Drinking water quality standards	Ministry of Health

Community Outcome	Possible Indicators	Data Source
2. Standing tall together		
CO2.1 South Waikato has a positive image to anchor community pride and new investment	Value of new investment in District through Consent Process.	Council Systems
CO2.2 Māori, Pacific Island and other cultures are recognised, understood and celebrated	Proportion of population who speak the 'first language' of their ethnic group	Statistics NZ Census
	Percentage of residents perceiving that cultural diversity makes their District/ town a better place to live	Residents Survey
CO2.3 South Waikato is renowned for its flourishing arts and culture	Participation in cultural and arts activities	Residents Survey (item based on Statistics NZ Cultural Experiences Survey)
CO2.4 South Waikato's history is protected and preserved	Number of buildings and places listed on Historic Places Trust register	Historic Places Trust
CO2.5 Māori and Pacific Island peoples are consulted in ways appropriate to them	Hui and Fono Held	N/A
CO2.6 Young people are involved in organising events and participating in decisions that affect them	Youth Council and Raukawa Young Leaders Events	Council

Monitoring and Reporting Progress

Community Outcome	Possible Indicators	Data Source
3. Vibrant, growing communities		
CO3.1 South Waikato communities are supportive of each other and have strong community spirit	Residents' sense of community within local neighbourhood	Residents Survey (item based on Quality of Life Survey)
CO3.2 Air quality and health are improved through better insulated homes and clean burning	Air quality at selected sites (eg, particulate matter PM10)	Environment Waikato
CO3.3 Young people are provided with constructive activities outside of school	Youth Council	Council
CO3.4 People are connected with employment and activities they want to do	Employment/unemployment rate	Statistics NZ Household Labour Force Survey
CO3.5 Transport services are safe and efficient	Road traffic crashes and casualties	Land Transport NZ
CO3.6 Health care and education are well resourced and accessible for all people	Experience of barriers to accessing health care that you want	Residents Survey
	Percentage of students leaving school without core numeracy and literacy credits at NCEA Level 1	Ministry of Education
CO3.7 Facilities, services and community events are affordable and accessible	Residents' satisfaction with cultural facilities provided	Residents Survey (based on item from Ministry of Culture and Heritage)
CO3.8 People are safe at home and in the community	Reported criminal offences (per 10,000) and resolution rates	Police
	Injury rates	Ministry of Health
CO3.9 Everyone has the opportunity and encouragement to lead a healthy, active lifestyle	Participation in sport and active leisure	Residents Survey (item based on Quality of Life Survey)

Community Outcome	Possible Indicators	Data Source
4. Towns we are proud of		
CO4.1 South Waikato has attractive urban areas, open spaces and private properties that people take pride in	Residents rating of sense of pride in the way their District/ town looks and feels	Residents Survey (item based on Quality of Life Survey)
CO4.2 Urban design caters for the elderly and mobility impaired	Council spending on mobility	Council
CO4.3 The District's urban environments are kept clean and tidy and there is a widespread culture of respect for our communities and identity	Residents rating of sense of pride in the way their District/ town looks and feels	Residents Survey (item based on Quality of Life Survey)



Monitoring and Reporting Progress

Community Outcome	Possible Indicators	Data Source
5. A better environment for our children		
CO5.1 The quality of the District's natural environment is monitored, protected and maintained, and people are encouraged to respect and understand their environment	People's environmental attitudes	Residents Survey (item based on Environment Waikato Environmental Perceptions Survey)
	People's personal environmental actions	Residents Survey (as above)
CO5.2 Māori stewardship of the District's environment is acknowledged and Māori are actively involved in planning and managing natural resources	Memorandum of Understanding with Māori	Council
CO5.3 Young people are actively involved in caring for their environment	Number of schools participating in EnviroSchools programme	EnviroSchools Foundation
CO5.4 The District's waterways and sensitive areas are monitored and protected	River water quality – ecological health	Environment Waikato
CO5.5 Community waste is disposed of with minimal impact on the environment, and people are encouraged to recycle and reduce waste to landfill Council	Proportion of recycling (paper, glass, other)	Council
CO5.6 Economic growth is in keeping with the special character and environment of the District	Genuine Progress Indicator	Compilation of all indicators above



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